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ACRONYMS

CEO: Chief Executive Officer
CP: Conflict Pool
CVSP: Conflict Victim Support Program
EVI: Extremely Vulnerable Individual
FATA: Federally Administered Tribal Area
FES: Friedrich-Ebert-Stiftung
FGD: Focus Group Discussion
GoP: Government of Pakistan
IPC: Investment Promotion Council
KP: Khyber Pakhtunkhwa
MK: MalgaroKor
NACTA: National Counter Terrorism Authority
NOC: No-Objection Certificate
PKR: Pak Rupees
RIPORT: Regional Institute of Policy Research and Training
SOI: Source of Instability
UC: Union Council
UNHCR: United Nation High Commissioner for Refugees
US: United States
USAID: United States Agency for International Development
USG: United States Government
VRP: Voluntary Repatriation Project
Pakistan in the next ten years will become a progressive and a peaceful state that works collectively with India and Afghanistan. It is a country where diversity is respected and where differences of opinion are expressed within a democratic framework, functioning under a rule of law and where equity is the governing principle”. 14th August, 2011

To create alternate policies and practices based on peace and harmony that lead to improvement in human rights and conflict resolution in the region.
To take action based on principles of peace, love & brotherhood

To serve without being influenced by political affiliation, religious belief, gender, region or membership of a caste or tribe.

To ensure supremacy of justice, fair-play and equity in conducting the organization’s business.
INTRODUCTION

Regional Institute of Policy Research and Training (RIPORT) is a registered, non-profit organization formed in 2005 with its headquarters at 10-C, Sifwat Ghayur Road, University Town, Peshawar, Khyber Pakhtunkhwa. The Institute is presently operating in Khyber Pakhtunkhwa and Federally Administered Tribal Areas (FATA) and also participates internationally in peace building efforts. It collaborates with other institutions both within the country and abroad. RIPORT undertakes research in areas of security, finance, livelihood, governance, human rights, peace building and issues related to public policy in the region.

This annual report of RIPORT covers the period from January 1\textsuperscript{st} to December 31\textsuperscript{st} 2012. The report presents an overview of RIPORT, including a description of work done, with physical and financial achievements.

Working in collaboration with other stakeholders, on a non-profit basis, RIPORT aims to serve the region and emerge as a center of excellence for generating alternate policy recommendations, while enhancing the capacity of government and civil society leading to economic and social improvement of the community at large. In pursuit of its objectives, RIPORT aims to focus on the following areas;

- To render advice and recommendations to government based on objectively conducted policy research and analysis.
- To work for peace and welfare of the people by increasing understanding and bridging opposing thoughts.
- To research and advocate appropriate conflict resolution mechanisms.
- To impart training and enhance skills and capacities of public/private functionaries and non-governmental institutions in governance, conflict reduction, finance and development planning.
- To create knowledge linkages with other centers of learning and excellence in the region.
- To advocate conflict reduction & peace, to encourage practicing of democratic norms, extension of provision of human rights by advocacy, workshops and the media.
ABOUT THE ORGANIZATION

- Membership of the Institute is regulated by its bye-laws. The Institute is managed by a Board of Directors, which acts on behalf of and represents the Institute in all matters of management. It makes and adopts bye-laws.
- Officers of the Institute include the Chairman, Vice-Chairman, Directors and Secretary. The Chairman is the designated Chief Executive Officer (CEO) of the Institute. The day-to-day decisions are made by a three member Executive Board.
- The Institute, being a non-for-profit organization, draws its resources from fees, subscriptions, donations and contributions from other sources. It also charges a fee for project management to meet its obligations that vary from 5%-7%.
- RIPORT has achieved institutional excellence and has been independently evaluated in 2010 and commended for following operational rules, financial and personnel policies contained in its standard operating manual.
- Transparency and accountability are core principles of the institute in managing its resources, which are to be utilized solely for promotion and fulfillment of its declared objectives.
- RIPORT is recognized as a not for profit organization since 2009 under section 2(36) of the Income Tax Ordinance 2001 under an order of the Federal Revenue Board, Government of Pakistan.
- RIPORT has also received permission to work in FATA.

THE YEAR IN RETROSPECT

During the year 2012, RIPORT worked with different partners, enabling RIPORT to create opportunities and capacities to improve livelihoods through optimum management of each projects output. RIPORT is also assisting the government in policy formulation. Selected research and research-based policy reforms influencing the government policy at various levels, has been commenced. Capacity building of local government institutions through appropriately designed training, for youth with potential for wider replication, has been undertaken. The year under review witnessed a number of successes and challenges. In this year, RIPORT has successfully implemented many donor funded projects of that include mainly USAID and UNHCR. Some of the key achievements of RIPORT during the year 2012 are given below:

- During the year, RIPORT operated activities worth approx. PKR.58 million.
- These activities helped over 30,000 beneficiaries.
- To achieve these results RIPORT had 90 staff on its payroll.
PROJECTS
Overview to Projects in 2012

<table>
<thead>
<tr>
<th>S.No.</th>
<th>Project Name</th>
<th>Duration</th>
<th>Budget</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>Conflict Victim Support Program (CVSP)</td>
<td>July 5, 2012 to September 20, 2012</td>
<td>Rs. 9.945 Million</td>
<td>Completed</td>
</tr>
<tr>
<td>2.</td>
<td>Voluntary Repatriation Project (VRP)</td>
<td>April 3, 2012 to October 15, 2012</td>
<td>Rs. 18.5 Million</td>
<td>Completed</td>
</tr>
<tr>
<td>3.</td>
<td>RIPORT-FIRMS Establishment of Investment Promotion Council (IPC)</td>
<td>October 29, 2011 to August 2012</td>
<td>Rs. 28.13 Million</td>
<td>Completed</td>
</tr>
</tbody>
</table>

Conflict Victim Support Program (CVSP)

A program “Conflict Victims Support Program” (CVSP) sponsored by government of Pakistan with the help of the US was launched in KP districts for assisting individuals who were affected by conflict. The program aimed at supporting the affected population of KP and reducing factors which are compelling the communities to live in a state of fear and frustration. The objective of the program is to stabilize the help those who become victims of violence.

RIPORT was commissioned to carry out a base line survey of households for the United States Agency for International Development (USAID) program to help victims of conflict in Khyber-Pakhtunkhwa (KP) that has remained the target of terrorism since the past many years. The aim was to learn the perception of the civilian who were victims of conflict related violence in Khyber-Pukhtunkhwa (KP).

The goal of the survey was to provide perceptions of households that would lead to delivery of equitable and transparent assistance to civilian victims of conflict. The survey objectives were;

- To find the overall perception of communities on core issues related to individuals and families of victims of conflict.
- To produce a report against the deliverables based on perception of the communities to establish a base line.
The time stipulated for the survey and the final report was two and a half months. During the project life RIPORT field team visited 10 districts of KP, interviewed 756 household and conducted 19 FGDs. The project started on 05th July 2012 and achieved its final deliverables on 20th September 2012. The overall budget of the project was $106,250.

The survey had the following four phases:

- The first phase encompassed staff selection, training, questionnaire development, creating procedures and processes for quality control, selecting key informants, establishing guidelines for monitoring and checking and development of data base structure for entry of record and subsequent analysis.
- The second phase was to pilot test the survey and make changes.
- The third phase consisted of mapping the target area and commencing with household interviews and holding of 19 FGDs.
- The fourth phase involved screening of data and its analysis as well as final report writing.

The following were the key aspects adopted as methodology:

- A representative sample of 650 households was selected for the survey out of 4500 likely beneficiaries (in terms of compensation etc.) who were victims of conflict in three years from 2009 to 2011. Ultimately RIPORT-CVSP survey team conducted 756 households' interviews.
- 26 districts of KP were categorized into five clusters according to regional distribution.
- It generated the following ten target districts: Peshawar, Charsadda, Nowshera, Mansehra, Battagram, Swat, Lower Dir, Kohat, Bannu and D.I Khan.
- A team of 35 persons were deployed for work on this survey.
distribution

It generated the following ten target districts; Peshawar, Charsadda, Nowshera, Mansehra, Battagram, Swat, Lower Dir, Kohat, Bannu and D.I Khan.

A team of 35 persons were deployed for work on this survey.

Voluntary Repatriation Project (VRP)

RIPORT partnered the UNHCR to assist it in the implementation of the GoP policy to assist and accelerate the voluntary repatriation of Afghan refugees in the six Southern districts of the KP including tribal frontier regions. These refugees had earlier migrated to Pakistan in the late 1970s and subsequently. However since there were military operations undertaken by the GoP in the tribal areas, it was decided to exclude these areas from VRP. According to data available there were 176,000 refugees who resided in this large region. Approximately, 30% of such refugees resided in the tribal areas and the rest were residing within the Southern districts of KP. The project duration was from April 3, 2012 to September 30, 2012 and the total budget was PKR 18.5 million.

The following were the main objectives of the Voluntary Repatriation Project (VRP):

- To assist the UNHCR in accelerating the voluntary return of the refugees
- To meet the objective through the mechanisms of advocacy, community consultations, FGDs (where data was to be collected in response to designed questionnaires), individual meetings with key persons, creating a demand for repatriation through awareness campaigns, distribution of brochures, understanding the perceptions of returnees, examining the dynamics of pull factors in the return areas of Afghanistan.
- One of the important deliverable in this project was to provide a research study of perceptions of refugees regarding voluntary repatriation.
Afghan refugees living in the southern districts of Khyber Pakhtunkhwa were the target population of this study. Majority of the population of this region is Pashtun. The southern area of KP is extremely hot and D.I.Khan is the southernmost district of the province. Most of the afghan refugee's camps and villages are also situated in this arid desert like area. The geographic region where the survey was conducted was divided into 2 main regions that are Kohat and Bannu (which included D.I Khan, Lakki Marwat, and Tank). The survey conducted 279 FGDs in the targeted areas. A total of 100 FGDs were selected on the basis of completeness, geographical area, gender & time, and were analyzed with the proportion of 44% and 56% for Kohat and Bannu regions respectively. The instruments used in the survey include questionnaires for Focus Group Discussions, referral forms, key informants interviews, and awareness campaigns using brochures/leaflet etc.

RIPORT-USAID Firms Project
Under a contract between RIPORT and Firms Project funded by USAID program, RIPORT was tasked in Oct. 2011 to create a joint Investment Promotion Council for KP & FATA that would lead to policy reforms in all sectors and thus provide further opportunities for economic growth.

Following preliminary consultations with USAID, Government of Khyber Pakhtunkhwa and FATA Secretariat was witnessed considerable interest in the creation of an Investment Promotion Council (IPC) for articulation, implementation and oversight of an economic growth agenda that improves the investment climate and induces capital flows into the region. The IPC is envisaged as a special purpose vehicle for integration of reform and economic growth initiatives of the KP, FATA and the private sector, and to align priorities that enable increased investment in the region.
Envisaged as a broad-based body comprising members of the public sector, trade associations and chambers of commerce, academia and non-governmental organizations drawn from the region, the IPC is expected to be responsible for:

- Promotional activities to attract domestic and foreign investment in the region
- Provide technical assistance to public agencies for developing incentives and reform proposals that create opportunities for increased productivity, investment and job creation in the region
- Removing gaps, overlaps, impediments and inconsistencies in the policy and regulatory frameworks which create economic distortions that hinder competitiveness in private sector operations
- Improving business processes to reduce time and costs associated with setting up, operations and winding up of businesses
- Developing institutional capacity to fulfill obligations and responsibilities of the public sector under the eighteenth amendment to the Constitution of Pakistan
- Providing an enabling environment which facilitates and supports non-governmental entities in providing infrastructure, facilities and services under an incentivized framework for public-private partnerships in various sectors of the economy
- Inculcating prudent financial management practices through reform measures that enable the region to capitalize on domestic and foreign investment opportunities
Security and Conflict Data of KP & FATA
A team of researchers are involved in developing a databank of security and conflict related data of KP and FATA. For this purpose both the sources of data (primary and secondary) are used. This databank may be further used in policy making, research studies and other related forums. Field work and individual interviews are also conducted to know the policy shift regarding security situation in Pakistan. Theme behind this activity is to reach to the root cause of terrorism in Pakistan and its possible solutions.

CHALLENGES FACED BY RIPORT
The challenges which were faced by RIPORT are due to the following underlying reasons;
- Disturbed security situation in the country, especially in KP and FATA
- Damaged physical infrastructure in KP after 2010 flood
- Hindrance and delays in processing of NOCs

The above mentioned issues affected progress to some extent, but ultimately project goals were achieved.

THE FUTURE
RIPORT has set its future goals and objectives keeping in view the prevailing security situation, need-based projects and future challenges, RIPORT plans to produce a more defined strategy in 2012-2013 with a modified business plan identifying areas of future intervention.

Our partners have remained committed and supportive. Through this support we expect to move towards the future and take on the challenges that will be faced by the marginalized communities in the region. RIPORT will extend its activities to other areas of Pakistan, keeping in view requirement of the communities. In this connection we have built additional capacity to handle civil works and strategic communications. We are also examining to enhance capacity in building institutional strength in civil-military coordination areas.

RIPORT Forum will look critically at issues that are coming up at the project and development level; it has a future strategy that focuses on the emerging issues and to review how organizations are striving to address these issues.
**Likely New Project**

**Mid-term Survey for Conflict Victim Support Program (CVSP)**
Aim of the mid-term survey for CVSP will be the same as of the baseline survey that is to know the perception and provision of assistance to civilian victims of conflict in the Khyber-Pukhtunkhwa (KP). The project is expected to start in the mid of 2013.

**Conflict Pool Project (CP-DFID)**
The project will be undertaking advocacy to reduce regional tension on use of joint water resources in Pakistan, Afghanistan and India. The project will focus consultation visits of water specialist to the countries involved, seminars, workshops and round table meetings of experts and stakeholders.

**Gomal-Zam Dam Command Area Advocacy Project (USAID)**
USAID has agreed on this intervention that is related to starting advocacy of communities of Tank and Dera Ismail Khan Districts who will be the beneficiaries of the dam water. To avoid possible clashes due to water rights and conflicts, RIPORT felt the need of initiating an advocacy project in collaboration with USAID. The total cost of the project is Rs. 20 million.

**Support Unit for Friedrich-Ebert-Stiftung (FES)**
FES has provided a platform to the world to discuss the issues related to peace and security. One of its key projects is “Envisioning Secure and Independent Afghanistan Post 2014 Perspectives and Strategies for Constructive Conflict Resolution from the Neighborhood”. For successful implementation of FES project, RIPORT will create a Support Unit that will focus on coordination, monitoring and assurance of FES Timetable.

**Research Study for NACTA**
RIPORT will service its consultancy to National Counter Terrorism Authority (NACTA) for a proposed study on present threats assessment of terrorism in FATA & KP, and its expected directions in future what can be an exit strategy for Pakistan's military?

**RESEARCH AND ADVOCACY BY RIPORT**
During the year 2012, Chairman RIPORT and other representatives from RIPORT have attended several seminars and meetings. Some of them are given below:

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<th>S.No.</th>
<th>Date</th>
<th>Place</th>
<th>Description</th>
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<tbody>
<tr>
<td>1.</td>
<td>12-Mar-12</td>
<td>Peshawar University</td>
<td>Round table discussion on &quot;Impact of Conflict on Civilians in FATA&quot; by CAMP</td>
</tr>
<tr>
<td>No.</td>
<td>Date</td>
<td>Location</td>
<td>Event Description</td>
</tr>
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<tr>
<td>2.</td>
<td>20-Mar-12</td>
<td>U.S. Consulate</td>
<td>Meeting with Dr. Marie Richards, Council General</td>
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<tr>
<td>3.</td>
<td>15-Mar-12</td>
<td>Secretariat KP</td>
<td>Presentation on Investment Promotion Council to Chief Secretary KP</td>
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<tr>
<td>4.</td>
<td>22-Mar-12</td>
<td>Head Office, RIPORT</td>
<td>International Union for Conservation of Nature Meeting</td>
</tr>
<tr>
<td>5.</td>
<td>27-Mar-12</td>
<td>Marriot Hotel, Islamabad</td>
<td>Pakistan-Afghanistan relation; issues and impediments</td>
</tr>
<tr>
<td>6.</td>
<td>26-Apr-12</td>
<td>Perl Continental, Peshawar</td>
<td>Consultative workshop on linking policies</td>
</tr>
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<td>7.</td>
<td>24-May-12</td>
<td>Governor House, KP</td>
<td>Meeting with Governor KP on Political Reforms in FATA</td>
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<td>8.</td>
<td>29-May-12</td>
<td>Jinnah Center, Islamabad</td>
<td>Jirga on &quot;A step towards recognizing women’s rights in FATA&quot; by CAMP</td>
</tr>
<tr>
<td>9.</td>
<td>14-Jun-12</td>
<td>Islamabad</td>
<td>Seminar on &quot;Policy Dialogue on FATA -- Present Situation and Future Options&quot; by NACTA</td>
</tr>
<tr>
<td>10.</td>
<td>8-Jun-12</td>
<td>Islamabad</td>
<td>Meeting with Dr. Andrew B. Sisson, USAID Mission Director</td>
</tr>
<tr>
<td>12.</td>
<td>27-Nov-12</td>
<td>Serena Hotel, Islamabad</td>
<td>Public Discussion on &quot;Reporting in FATA under FCR&quot; by FES</td>
</tr>
<tr>
<td>13.</td>
<td>4-May-12</td>
<td>Peshawar</td>
<td>Gomal Zam Dam Advocacy Program Meeting</td>
</tr>
<tr>
<td>14.</td>
<td>21-May-12</td>
<td>Douglas, Isle of Man</td>
<td>Address to Commonwealth Parliamentary Association</td>
</tr>
<tr>
<td>15.</td>
<td>3-Sep-12</td>
<td>Le Royal Meridien Abu Dhabi</td>
<td>Convener, Facilitator and Expert meeting by FES</td>
</tr>
<tr>
<td>16.</td>
<td>21-Oct-12</td>
<td>Marriot Hotel, Islamabad</td>
<td>FES Second National Meeting of Pakistan Policy Group</td>
</tr>
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</table>
TRAININGS AND WORKSHOPS

Trainings of Project staff in 2012

In the year 2012, RIPORT with collaboration of different social actors conducted training for their staff such as;

- One day Training on “Voluntary Repatriation Project” conducted by senior management of RIPORT in April 2012
- One day staff Training with collaboration of UNHCR on VRP project in May, 2012
- One day Training on “Voluntary Repatriation Program” in June, 2012
- Two days staff Training was conducted on “Conflict Victim Support Program (CVSP)” in July 2012.
- One day in-house training during the CVSP in August 2012.

Capacity Building Trainings of RIPORT in 2012

In the year 2012, to improve service delivery of RIPORT, the senior management of RIPORT has taken steps to build the capacity of its project personnel in various areas such as;

- Project Management (PM)
- Logical Framework Analysis (LFA)
- Monitoring and Evaluation (M & E)
- Statistical Package for Social Sciences (SPSS)
- Microsoft Project 2010
Mr. Khalid Aziz  
(Chairman)  
Khalid Aziz is a retired civil servant of 33 years services ended as Chief Secretary of Khyber Pakhtunkhwa. He has done M.Phil. in Development Studies from Cambridge University.

Prof. Dr. M. Daud Khan  
(Vice Chairman)  
Professor Dr. Mohammad Daud Khan graduated from Khyber Medical College, Peshawar, in 1969 and became Fellow of Royal College of Surgeons, Edinburgh in 1976. He is currently a Vice Chancellor, Khyber Medical University, Peshawar, Pakistan.

Mr. Rahimullah Yusufzai  
(Member)  
Rahimullah Yusufzai is a well known senior journalist of Pakistan. He is the current editor of “The News International at the Peshawar Bureau”. Acknowledging his achievements in journalism, the government of Pakistan awarded him with Tamgha-e-Imtiaz in August and Sitara-e-Imtiaz in August.

Mrs. Minhas Majeed  
(Member)  
Minhas Majeed is Senior Lecturer International Relations at University of Peshawar. She has done research fellowship at Prince Talal Bin Alwaleed Center for Muslim-Christian Understanding, Georgetown University, Washington D.C. USA, June 2010.

Prof. Dr. Nasir ud Din Azam  
(Member)  
Prof. Dr. Nasiruddin Azam Khan is one of the senior most physician in Khyber Pakhtunkhwa. He holds FRCP (London), FRCP (Eden), FPCS (Pak) degrees. He retired as a professor Khyber Medical University in 1988.
Dr. Muhammad Tariq Khan  
(Member)  
Dr. M. Tariq Khan has done FRCS in 1986. He is currently working as professor and Head of Department (Neurosurgery) at NorthWest General Hospital and Research Center.

Mr. Fida Muhammad Wazir  
(Member)  
Fida Muhammad Wazir is a medical graduate joined Civil Services of Pakistan in 1986. He remained as political agent of Orakzai, Mohmand, and Khyber Agency. He also served as Chief Commissioner for Afghan Refugees, Govt. of Pakistan.

Mr. Shumayl Aziz  
(Member)  
Shumayl is an Advocate of the High Court and has been practicing in the High Courts and Civil Courts of Pakistan for more than 9 years. He has done his LL.B (Hons) from University of Buckingham U.K and LL.M from the prestigious Monash University Melbourne Australia.

Mrs. Minhas Majeed  
(Member)  
Minhas Majeed is Senior Lecturer International Relations at University of Peshawar. She has done research fellowship at Prince Talal Bin Alwaleed Center for Muslim-Christian Understanding, Georgetown University, Washington D.C. USA, June 2010 Comparative Religions, Peshawar University. She is a well-known social and political worker. She is also a good debater.

Mr. Arbab Muhammad Arif  
(Member)  
Arbab Muhammad Arif is a civil servant currently working as Additional Chief Secretary FATA.
Mr. Yusuf Ghaffar Khan  
(Member)  
Yusuf Ghaffar Khan is a retired government officer with a 35 years long career in Federal Board of Revenue. He has done LLB and post-grad diploma in International Relations. He has also conducted two earthquake related surveys in Kaghan and Azad Jammu Kashmir by RIPORT for International Labor Organization.

Air Marshal (R) Aliuddin  
(Member)  
Air Marshal (R) Aliuddin has had a long and distinguished career in the Pakistani Air Force, retiring as the Vice Chief of Air Staff. After retirement he was the Director General of the Civil Aviation Authority. He has been an Instructor at the Royal Air Force Academy Cranwell, Commanded the PAF's Flying Instructors School, Combat Commanders School, the F-16 Project, and is credited with many prestigious Induction and Implementation programs in Pakistan and in the Middle East.
RIPORT Head Office and Project Staff

Top Management

- Mr. Khalid Aziz, Chairman
- Ahtesham Gul, CEO

Middle Management

- Mr. Mohsin-ul-Haq, Manager M&E and Survey
- Mr. Amir Mufti, Program Coordinator
- Mr. Haris Ali Shah, Coordinator Audit & Finance
- Mr. Adnan Shehzad, Manager Finance (FIRMS)

Officers & Assistants

- Mr. Nizar Ali Shah, Finance Assistant
- Mr. Fazal e Akbar, Assistant Coordinator Finance
- Mr. Wisal Muhammad, PS to Chairman
- Mr. Muhammad Asim, Office Assistant
ANNEXURE  Research Reports
1. Projects in the field will report to CEO through respective Head Office Staff and CEO is answerable to BOD and Chairman BOD.

2. Chief Technical Advisor will be directly reportable to CEO and Chairman BOD whenever needed and will be only responsible for undertaking technical and physical infrastructure related project from program development phase to conclusion of the relevant project(s).